

UNIVERSITY OF MINNESOTA

Carlson School of Management

Office of the Dean

*Room 4-300
321-19th Avenue South
Minneapolis, MN 55455
612-625-0027
Fax: 612-624-6374*

Steve and Jan Jenkins
[redacted] Drive
Burlington, WI 53105-9637

March 10, 2003

Dear Mr. and Mrs. Jenkins,

Like everyone at the Carlson School of Management and the University of Minnesota, I hoped different circumstances would have prevailed and made this letter unnecessary. Sadly, I must extend to you my deepest condolences at the news of the death of your son.

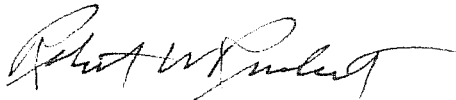
The Carlson School community shares in your grief, and your family remains in our thoughts as you continue to investigate the circumstances surrounding Chris' death.

The absence of Chris from the Carlson School has been felt deeply by both his classmates and those who never knew him. His loss has been a lesson on the remarkably close-knit nature of this academic community. I watched as students, staff, and faculty from across the Carlson School and the University assembled to support you in your efforts to find Chris. I also attended Chris' funeral last week, and was gratified to see so many members of the University of Minnesota community there to pay tribute. I hope you'll recall as proudly as I do that your son inspired in us the core expression of a community.

I am pleased to learn that, on the advice of the Carlson School's faculty and dean, University of Minnesota President Bob Bruininks has agreed to award Chris' bachelor's degree posthumously. This decision comes as a fitting tribute to a young man who exemplified many of the academic and personal attributes we hope to see in our students.

In this time of great sadness, we will carry on in our work feeling grateful that this institution benefited from the joyous presence of Chris.

With deepest sympathy,



Robert Ruekert
Associate Dean of Undergraduate Programs